

## EFFECTIVE STATE BOARDS: LEADERSHIP AND STAKEHOLDER MANAGEMENT - KNOWN AND UNKNOWN

**Thursday, 4<sup>th</sup> May 2017 (9.00am – 11.30am)**

Institute of Public Administration, 57-61 Lansdowne Road, Dublin D04 TC62

Registration and coffee from 9.00am. The proceedings will commence at 9.30am



*“The Board is collectively responsible for leading and directing the State body’s activities”  
Code of Practice for the Governance of State Bodies (2016)*

The role of the State Board is to provide leadership, oversight and accountability for organisations. This requires clarity of stakeholder expectations and a requirement for Boards to operate effectively. This briefing will discuss key aspects of accountability and board effectiveness.

At the centre of accountability is the relationship between Government Departments and the State body. In looking at features of Board effectiveness, it is necessary to combine core principles and the context for individual boards. There is a wide range of board structures and processes across the State sector. The discussion will include:

- What are the expectations and challenges in the relationship between bodies and their key shareholder/stakeholder?
- Is there clarity on the essential features of an effective Board?
- What are the implications of differences in board sizes, composition and appointment procedures?
- Why is diversity a priority?
- Where would more analysis and research give most benefit?

### Presentations and Panel



#### **Accountability and Expectations in the Public Interest, Robert Watt.**

**Robert Watt** is Secretary General of the Department of Public Expenditure and Reform. That Department is responsible for advising Government on public expenditure and the overall management and development of the public service. He has broad experience from working in the private and public sectors. He has a primary degree in Business Studies and Masters in Economics.



#### **The Impact of Board Composition and Procedures: Working with the Present and Identifying the Ideal, Paul Turpin.**

**Paul Turpin** is a Governance Specialist at the IPA. He has served as a Board and Audit Committee member at public, private and non-profit organisations. Paul has advised Boards and led effectiveness and governance reviews. Previously he has held roles as an investment manager, stockbroker and economic adviser.

The two presentations will be followed by a discussion facilitated by **Aidan Horan** and a panel which will include **Dr Margaret Cullen**, Specialist in Corporate Governance and **Dr Donal de Buitleir**, Director of publicpolicy.ie.

### Time & Location

The conference will take place on Thursday, 4 May 2017 at the IPA, 57-61 Lansdowne Road, Ballsbridge, Dublin D04 TC62.

A light breakfast will be available from 9.00am. The presentations and open forum discussions will commence at 9.30am and conclude at 11.30am.

### Cost and Bookings

Members of the IPA Governance Forum may nominate up to two participants to the conference without charge. There is a discounted cost for additional nominees. The cost for other attendees is €140 per person.

Bookings can be made using the attached booking form or by contacting Rebecca Cooney at the IPA ([rcooney@ipa.ie](mailto:rcooney@ipa.ie)).

PLEASE NOTE LATER START FROM 9.00am