

**DATES AND TOPICS**

| Date                        | Time*         | Topic   |
|-----------------------------|---------------|---|
| Thursday, 14 January 2021   | 11.00 – 12.30 | Chairpersons' Network   |
| Thursday, 28 January 2021   | 11.00 – 12.30 | Key Governance Topics 2021  |
| Wednesday, 10 February 2021 | 11.00 – 12.30 | Board Secretaries' Network  |
| Thursday, 25 February 2021  | 11.00 – 12.30 | Department-Agency Relations – performance, assurance and autonomy |
| Thursday, 18 March 2021     | 11.00 – 12.30 | Cyber and Data Governance   |
| Thursday, 15 April 2021     | 11.00 – 12.30 | Culture and the Role of the Board and Senior Team                 |
| Thursday, 13 May 2021       | 11.00 – 12.30 | The Board as a Team – Characteristics and Effectiveness           |
| Thursday, 27 May 2021       | 11.00 – 12.30 | ARC Chairpersons' Roundtable                                      |
| Thursday, 10 June 2021      | 11.00 – 12.30 | Communicating and Engaging with Impact                            |
| Thursday, 24 June 2021      | 10.00 – 12.30 | Finance and Financial Reporting (Training)                        |
| Thursday, 01 July 2021      | 11.00 – 12.30 | Chairpersons' Network   |
| Thursday, 09 September 2021 | 11.00 – 12.30 | Board Secretaries' Network  |
| Thursday, 23 September 2021 | 11.00 – 12.30 | Strategy – Assessing Progress and Impact                          |
| Thursday, 07 October 2021   | 09.45 – 15.00 | Board Members' Roles and Responsibilities (Training)              |
| Thursday, 21 October 2021   | 11.00 – 12.30 | Integrated Risk Management  |
| Thursday, 11 November 2021  | 11.00 – 12.30 | Periodic Critical Reviews – Progress and Lessons                  |
| Thursday, 02 December 2021  | 11.00 – 12.30 | Board-Executive Relations   |
| Thursday, 09 December 2021  | 11.00 – 12.30 | Chairpersons' Network   |

*\*Times may be subject to change in exceptional circumstances*

Events will be online so long as public health advice necessitates this to be the case. This will be reviewed over the course of 2021.